

Memo to: All UH-Downtown/PS Holders  
From: Michael A. Olivas, Interim President  
Subject: Assessment of Co-Curricular & Operations Units

UH-Downtown/PS 03.A.39  
Issue No. 1  
Effective date: 03/31/2016  
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## 1. PURPOSE

This policy describes the University's system for assessing co-curricular and operations units and improving /effectiveness and/or student learning as appropriate through the use of assessment.

## 2. DEFINITIONS

- 2.1 Co-Curricular & Operations Units: For the purposes of this policy, Co-Curricular & Operations units include:
  - 2.1.1 Units under the responsibility of the Associate Vice-President for Student Affairs
  - 2.1.2 Units under the responsibility of the Vice President for Administration and Finance
  - 2.1.3 The Office of Human Resources
  - 2.1.4 W.I. Dykes Library
  - 2.1.5 Units under the responsibility of Vice President for Advancement and External Relations
  - 2.1.6 Other units as assigned by Director responsible for Institutional Effectiveness
- 2.2 Program Outcomes: Desired results of the activities or processes conducted by the unit. Two types include:
  - 2.2.1 Learning outcomes – desired change in knowledge, skills, attitude, or belief as a result of instruction.
  - 2.2.2 Effectiveness outcomes – desired extent to which the service/task provided meets the expectations of the unit and/or recipients of the service/task.
- 2.3 Assessment: An Academic Affairs and Administration and Finance driven, ongoing process which seeks to understand and improve program./unit effectiveness and/or student learning by:
  - 2.3.1 Making expectations explicit and transparent;

- 2.3.2 Collaboratively setting appropriate criteria and high standards for effectiveness and/or learning quality;
- 2.3.3 Systematically gathering, analyzing, and interpreting evidence to determine how well performance matches those expectations and standards; and
- 2.3.4 Using the resulting information to document, explain, and improve performance.
- 2.4 Direct Assessment Methods: Assessment methods that involve displays of knowledge and skills designed to directly measure what a stakeholder (faculty, staff, students, etc.) knows or is able to do and/or the benefit of programming and intervention.
- 2.5 Indirect Assessment Methods: Assessment methods that involve displays of attitude and beliefs focused on stakeholders' (faculty, staff, students, etc.) perception and satisfaction with the program or service.
- 2.6 Assessment Plan: A plan which defines the Co-Curricular & Operations unit's purpose or mission, outcomes, assessment strategies which will be used to document outcomes, success criteria, and a systematic schedule for collecting and reporting on assessment data related to each outcome. See 4.1.1
- 2.7 Assessment Report: An annual report in which Co-Curricular & Operations units report on the prior year's assessment data collection, findings, and progress made toward implementing strategies for improvement. See 4.1.1

### **3. POLICY**

- 3.1 Assessment results are to be used as the basis for improving unit effectiveness, student learning, and/or overall institutional effectiveness.
- 3.2 Unit or program directors are responsible for the overall quality, cohesiveness, and ongoing improvement of the Co-Curricular & Operations units to include:
  - 3.2.1 Identifying the unit/program outcomes for each Co-Curricular & Operations program;
  - 3.2.2 Developing, implementing and modifying a plan for assessing how well units achieve outcomes; and
  - 3.2.3 Making modifications to the program's activities and processes to improve unit/program effectiveness and student learning, as appropriate.

### **4. PROCEDURES**

- 4.1 Unit/Program Directors will:

- 4.1.1 Create a program assessment plan and record such plan in the Institution's online assessment tool. Each program's assessment plan identifies:
  - 4.1.1.1 Date of create
  - 4.1.1.2 Date of most recent revision
  - 4.1.1.3 The program's purpose or mission
  - 4.1.1.4 A minimum of three outcomes that the program commits to assess on an ongoing basis.
  - 4.1.1.5 A minimum of one direct method of assessment per outcome.
  - 4.1.1.6 Success criteria
  - 4.1.1.7 A six-year assessment schedule in which:
    - 4.1.1.7.1 At least on program-level effectiveness or learning outcome is assessed each year; and
    - 4.1.1.7.2 All program-level outcomes are assessed at least once during the six-year rotation.
- 4.1.2 Systematically collect and evaluate data as outlined in the finalized assessment plan.
- 4.1.3 Utilize assessment data to improve student learning and program effectiveness.
- 4.1.4 Maintain written documentation of meetings where assessment-related topics are discussed.
- 4.1.5 Modify and improve the assessment plan as per section.
- 4.1.6 Assure that all data are entered into the approved assessment recording tool on a regular basis and are up to date for the printing the annual assessment report.
- 4.2 The assessment contact and the assessment coordinator may or may not be the same person. In units with few or no additional staff, it may also be the unit Director.
  - 4.2.1 Person through whom routine communications are relayed to the unit and from whom unit questions are relayed to the Director.
  - 4.2.2 The person, who acts as a technical resource for the approved assessment recording tool program, attends approved assessment recording tool trainings and relays approved assessment recording tool bulletins to the unit as needed. They are listed in approved assessment recording tool as the Assessment Contact and each unit in Academic Affairs and Administration and Finance must have, at the very least, an Assessment Contact.
- 4.3 Program/Unit Assessment Coordinator is:

- 4.3.1 Charged with keeping the assessment process organized and unit members informed and up-to-date on assessment activities.
  - 4.3.2 Monitor assessment activity schedules and remind other of what they will need to complete for any given month.
  - 4.3.3 May attend assessment training sessions and help to train other in their program/unit.
  - 4.3.4 Act as the liaison with the Assessment Office/Institutional Effectiveness.
- 4.4 Co-curricular & Operations Assessment Committee:
- 4.4.1 Meets regularly to plan and manage the annual Academic Affairs and Administration and Finance assessment schedule and activities in conjunction with the Director of Co-Curricular and Operations Assessment.
  - 4.4.2 Serves as peer reviewers for annual and 6-year comprehensive reporting, making suggestion to units under review for ways to strengthen their reports.
  - 4.4.3 Offers the perspective of the Academic Affairs and the Administration and Finance units to the Committee Director and serve as peer advocates for meaningful assessment and workable assessment processes.
- 4.5 The Director of Co-Curricular & Operations Assessment:
- 4.5.1 Assists in assessing the effectiveness of Co-Curricular & Operations units and in using the results of their assessments to improve program quality;
  - 4.5.2 Provides leadership, in cooperation with others, in building and sustaining a environment in which assessment activities are understood and practiced for ongoing improvement;
  - 4.5.3 Monitors the ongoing implementation of assessment plans of the University and help units to maintain systematic records of its assessment activities in the University assessment tracking system; and
  - 4.5.4 Provides the Provost and other key stakeholders with a summary of assessment activities as requested or in a predetermined schedule which may vary depending on the level of feedback.

## **5. EXHIBITS**

There are no exhibits associated with this policy.

## **6. REVIEW PROCESS**

Responsible Party (Reviewer): Senior Vice President for Academic and Student Affairs and Provost

Review: Every four years on or before July 1<sup>st</sup>.

Signed original on file in the Office of Human Resources.

## **7. POLICY HISTORY**

No prior issues in this policy.

## **8. REFERENCES**

There are no references associated with this policy.